

Appendix A

FLINTSHIRE COUNTY COUNCIL

REPORT TO: **CABINET**

DATE: **TUESDAY, 21 JANUARY 2014**

REPORT BY: **HEAD OF FINANCE**

SUBJECT: **REVENUE BUDGET MONITORING 2013/14 (MONTH 7)**

1.00 **PURPOSE OF REPORT**

1.01 To provide Members with the most up to date revenue budget monitoring information (Month 7) for the Council Fund and the Housing Revenue Account in 2013/14.

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2.00 **EXECUTIVE SUMMARY**

2.01 The projected year end position, as estimated at Month 7, is as follows:

Council Fund

- Net in year expenditure forecast to be £0.944m less than budget. (A decrease of £0.068m on the £1.012m reported at Month 6).
- Projected contingency reserve balance at 31 March 2014 of £3.585m.

Housing Revenue Account (HRA)

- Net in year expenditure forecast to be less than the budget by £0.117m (£0.062m reported at Month 6)
- Projected HRA balances at 31 March 2014 of £1.551m

3.00 COUNCIL FUND LATEST IN YEAR FORECAST

3.01 The table below shows a projected positive variation of expenditure against budget of £0.944m.

TOTAL EXPENDITURE AND INCOME	Original Budget	Revised Budget	In-Year Over / (Under) spend	
			Month 6	Month 7
	£m	£m	£m	£m
<u>DIRECTORATES (Service Groups)</u>				
Services for Adults	45.642	44.328	(0.630)	(0.610)
Services for Children	11.906	12.159	0.546	0.569
Housing Services	1.800	1.803	(0.293)	(0.296)
Development & Resources	1.688	1.656	(0.057)	(0.051)
TOTAL : COMMUNITY SERVICES	61.036	59.946	(0.434)	(0.388)
Assets and Transportation	6.015	6.088	0.003	0.065
Planning	1.708	1.717	(0.018)	(0.039)
Public Protection	3.455	3.459	(0.008)	(0.056)
Regeneration	0.715	0.704	0.006	0.011
Streetscene	19.320	19.210	0.336	0.333
Management, Support & Performance	1.088	1.094	(0.066)	(0.060)
TOTAL : ENVIRONMENT	32.301	32.272	0.253	0.254
Culture & Leisure	6.876	6.386	0.388	0.384
Inclusion Services	14.058	13.254	(0.030)	(0.011)
Primary School Services	43.374	43.383	(0.045)	(0.045)
Secondary School Services	36.638	37.468	0.000	0.002
Development & Resources	12.118	12.319	(0.216)	(0.179)
TOTAL : LIFELONG LEARNING	113.064	112.810	0.097	0.151
Chief Executive	2.356	2.334	(0.051)	(0.055)
Finance	14.265	14.285	(0.517)	(0.600)
HR & OD	2.427	2.464	(0.030)	(0.032)
ICT & Customer Services	4.922	5.046	(0.013)	0.010
Legal & Democratic Services	3.145	3.156	(0.035)	(0.046)
TOTAL : CORPORATE SERVICES	27.115	27.285	(0.646)	(0.723)
TOTAL DIRECTORATES	233.516	232.313	(0.730)	(0.706)
Central and Corporate Finance	26.236	27.439	(0.282)	(0.238)
Total	259.752	259.752	(1.012)	(0.944)

3.02 The original budget column reflects the budget approved by Council on the 1st March 2013. The revised budget column reflects in-year virements which have been approved in compliance with Financial Procedure Rules.

3.03 It can be seen from the table in 3.01 that there is an overall reduction of £0.068m in the projected positive variance as reported in Month 6. The projected surplus on the Council Tax Collection Fund has increased by £0.095m over month 6, although this is offset by a reduction in the amount of windfall income anticipated to be received in the year. Within Community Services - Services for Adults, delays in recruiting to a full establishment of staff at the new Llys Jasmine extra care facility in Mold has resulted in one off savings of £0.097m over month 5 although this is offset by additional clients with long term residential packages and increased costs for long term nursing.

3.04 All of the movements from Month 6 are summarised in Appendix 1 with the detailed reasons for all variances by Directorate summarised within Appendices 2 to 8.

3.05 Programme of Efficiencies

The 2013/14 budget contains £5.331m of specific efficiencies and the table below summarises the current state of these items. This analysis indicates that it is currently projected that £4.506m (84.5%) will be achieved, resulting in a net underachievement of £0.825m. This is marginally lower than the agreed efficiency target of 85% as detailed in the Improvement Plan.

Status of Efficiency	Value of Budgeted Efficiency £m	Valued of Projected Efficiency £m	(Under) Over Achievement £m
ALREADY ACHIEVED	1.973	1.973	0.000
EXPECTED TO BE ACHIEVED IN FULL	2.237	2.237	0.000
ACHIEVABLE IN PART	0.631	0.296	(0.335)
NOT ACHIEVABLE	0.490	0.000	(0.490)
Total	5.331	4.506	(0.825)

3.06 Appendix 9 provides further details of the assumptions behind the efficiency projections, and where relevant the actions required to address items not currently expected to be achieved in full. It is important to note that the impact of this analysis has already been included in the overall Month 7 projected outturn position.

3.07 Initiatives commenced in the current year to reduce future expenditure levels e.g. the 'Back to Basics' programme have also been included in the overall Month 7 outturn position.

4.00 INFLATION

4.01 **Pay Inflation** of £0.734m has now been included within service budgets to reflect the national pay award agreed earlier this year.

4.02 **Non Standard price inflation** – amounts of £0.255m (energy for Street Lighting), £0.197m (energy), £0.187m (fuel) and £0.141m (food costs) were included in the budget and held centrally. The Service budgets which incur the costs affected by non standard inflation are monitored closely and funds released on a full assessment of evidenced need. In period 6, £0.141m for food costs were allocated. The current projected outturn assumes that all the amounts are required in full. The nature of the costs subject to non standard price inflation is that they are incurred primarily over the Winter months therefore it is too early to project any variations to budget at this stage.

5.00 MONITORING BUDGET ASSUMPTIONS AND NEW RISKS

5.01 Along with its strategic partners, the Council has intervened in relation to the Former chemical plant in Sandycroft (Euticals Ltd), and continues to be in discussion with the Welsh Government about solutions, roles and responsibilities. Indicative costs for six months are reflected within the current projections and the projections will be reviewed once all outstanding information has been assessed and will be included in future reports.

5.02 Out of County Placements continues to be kept under review due to the demand led nature of the service with only minor variation from period 6 to 7.

6.00 UNEARMARKED RESERVES

6.01 The 2012/13 final outturn reported to Cabinet on 16 July showed unearmarked reserves at 31 March 2013 (above the base level of £5.564m) of £3.409m after taking into account a commitment in 2013/14 for use of £0.297 to meet one-off/time limited costs. In July, Cabinet allocated £0.250m to the Winter Maintenance reserve, bringing the level in the reserve to £3.159m.

6.02 After taking account of an allocation of £0.518m for recovery costs following the March 2013 severe weather, and bringing in the impact of the projected in year budget position the current projected level of the contingency reserve at the end of March 2014 is an amount of £3.585m.

7.00 HOUSING REVENUE ACCOUNT

- 7.01 On 19 February 2013, the Council approved a Housing Revenue Account (HRA) budget for 2013/14 of £28.259m. The budget provided for a closing balance of £0.903m, which at 3.2% of total expenditure satisfies the prudent approach of ensuring a minimum level of 3%.
- 7.02 The 2012/13 final outturn reported to Cabinet on 16 July 2013 showed a closing balance at the end of 2012/13 of £1.931m which was £0.861m more than when the 2013/14 budget was set. This had the effect of increasing the opening balance for 2013/14 by the same amount.
- 7.03 For 2013/14 there is an overall projected under spend of £0.117m and a projected closing balance at month 7 of £1.551m, which at 5.4% of total expenditure satisfied the prudent approach of ensuring a minimum level of 3%.
- 7.04 Appendix 7 details the reasons for significant variances occurring to date and the actions planned to deal with them.

8.00 RECOMMENDATIONS

- 8.01 Members are recommended to:
- a) Note the overall report.
 - b) Note the projected Council Fund contingency sum as at 31st March 2014 (paragraph 6.02).
 - c) Note the projected final level of balances on the Housing Revenue Account (paragraph 7.03).

9.00 FINANCIAL IMPLICATIONS

- 9.01 The financial implications are as set out in Sections 3.00 - 7.00 of the report.

10.00 ANTI-POVERTY IMPACT

- 10.01 None.

11.00 ENVIRONMENTAL IMPACT

- 11.01 None.

12.00 EQUALITIES IMPACT

- 12.01 None.

13.00 PERSONNEL IMPLICATIONS

13.01 None.

14.00 CONSULTATION REQUIRED

14.01 None.

15.00 CONSULTATION UNDERTAKEN

15.01 None.

16.00 APPENDICES

Council Fund - Movement in Variances from Month 6 - Appendix 1

Council Fund Significant Variances - Appendices 2 - 6

Council Fund - Movements on unearmarked reserves - Appendix 7

Housing Revenue Account Variances - Appendix 8

Council Fund - Achievement of Efficiencies - Appendix 9

LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985
BACKGROUND DOCUMENTS

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**COUNCIL FUND - REVENUE BUDGET 2013/14
FLINTSHIRE COUNTY COUNCIL**

**Budget Monitoring (Month 7)
Summary of Movement from Month 6**

	£m	£m
Month 6		
Service Directorates	(0.730)	
Central and Corporate Finance	(0.282)	
Variance as per Cabinet Report		(1.012)
Month 7		
Service Directorates	(0.706)	
Central and Corporate Finance	(0.238)	
Variance as per Directorate Returns		(0.944)
Change Requiring Explanation		0.068

Community Services

Services For Adults

- Resource and Regulated Service (Intake & Reablement) - delays in recruiting the full establishment of staff for the new Llys Jasmine extra care facility in Mold result in a saving of -£0.082m compared with the previous projections which had reflected a full complement of staffing through to the end of year with the balance made up of minor changes. (0.097)
- Residential and Domiciliary Service (Mental Health and Substance Misuse Service) - additional clients with long term residential packages (£0.064m), increased costs for long term nursing (£0.010m) with other minor variances of £0.003m. 0.077
- Other minor changes of less than £0.025m for Services for Adults 0.039

Development & Resources

- Other minor changes of less than £0.025m 0.007

Services For Childrens

- Family Placement - mainly due to additional payment to Barnardo's in respect of counselling for adoption boarded out payments £0.018m. The remainder due to minor variance movements. 0.021
- Other minor changes of less than £0.025m 0.002

Housing Services

- Other minor changes of less than £0.025m (0.003)

0.046

Environment

Assets & Transportation

- Valuations & Estates - Vacant Post out to advert commitment included for expected start date ; repairs and maintenance costs on miscellaneous land / property 0.020
- Property Design & Consultancy - Estimated net shortfall for the running costs of Flintshire Connects Holywell after taking account of income recharges 0.017
- Highways Network & Transportation - costs awarded against the Council of 60k; income for Bus Service Operator Grant Replacement money (fuel duty rebate) 0.023
- Other minor changes of less than £0.010m 0.002

Planning

- Planning Control and Land Charges = fees received over and above previously committed (0.020)
- Other minor changes of less than £0.010m (0.001)

Public Protection

- Community Protection - Legal Fees recovered (0.025)
- Environmental Protection - commitments reduced on current vacant posts (0.016)
- Other minor changes of less than £0.010m (0.007)

Regeneration

- Other minor changes of less than £0.010m 0.005

Streetscene	
• Business & Strategy	0.009
• Waste Disposal & Waste Collection	0.004
• Transportation & Logistics - assumes fleet efficiency will be achieved and Consultant fees will be absorbed	(0.023)
• Other minor changes of less than £0.010m	0.006
Management Support & Performance	
• Other minor changes of less than £0.010m	0.007
	0.001
<u>Lifelong Learning</u>	
Culture & Leisure	
• Leisure Services - minor variances.	(0.002)
• Libraries, Culture & Heritage - minor variances.	(0.002)
Inclusion Services	
• Inclusion Services - minor variances.	0.018
• Out of County - minor variances.	0.002
Secondary School Services	
• Minor Variances	0.002
Development & Resources	
• Business Units - the projected outturn on Business Units has worsened by £0.036m since month 6. £0.011m relates to the Capita One contribution. This is a regional project lead by Flintshire ICT and the estimated recharge for the year has increased. The cost of this service remains a budget flaw. £0.007m relates to increased remissions costs (school trips, uniform grants). The increased cost relates to increased demand on the remissions budget	0.036
	0.054
<u>Corporate Services</u>	
• Legal and Democratic Services - Members Services savings (£0.015m), minor variances £0.004m	(0.011)
• HR and Organisational Development - minor variances (£0.002m)	(0.002)
• ICT and Customer Services - transfer of budget to Flintshire Futures as part of admin review efficiency	0.023
• Finance - additional surplus on Council Tax Collection Fund (£0.095m), increased shortfall on CTRS £0.002m, minor variances £0.010m	(0.083)
• Chief Executives Department - Voluntary Sector contributions £0.004m, vacancy savings (£0.008m)	(0.004)
	(0.077)
<u>Central & Corporate Finance</u>	
• Under recovery of Corporate Windfall income	0.046
• Other minor variances	(0.002)
	0.044
Total changes	0.068

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Services for Adults						
Hospital Social Work (Intake and Reablement)	0.405	0.349	(0.056)	(0.059)	The underspend is due to a Hospital Social Worker covering in the Crisis Intervention Team. These costs (£0.038m) are recovered from Health. The balance (£0.018m) is due to a staff vacancy.	One-off.
Resources and Regulated Services (Intake and Reablement)	5.359	5.087	(0.272)	(0.190)	<p><u>Extra Care</u> Projected underspend on Llys Jasmine (£0.307m) is due to an initial delay in opening the facility.</p> <p><u>In-house Domiciliary Care</u> underspend (£0.072m) due to greater use of reablement and independent sector care providers.</p> <p><u>Client Transportation Service</u> underspend (£0.043m) relates to staff vacancies.</p> <p><u>Day Services</u> underspend (£0.037m) mostly due to vacancies (£0.026m). These underspends are offset by a projected overspend within <u>In-house Residential Service</u> (£0.196m) due to the need to ensure staff cover (£0.219m) additional premises costs (£0.047m) and additional supplies and service (£0.048) offset by client (£0.070m) and Health (£0.048m) income.</p>	<p><u>Extra Care</u> The underspend against is one-off and non recurring and has arisen due to the opening of the facility being part way through the current year.</p> <p><u>Client Transportation Service</u> Underspend adjusted in budget rationalisation.</p> <p><u>Residential Service</u> further work required to determine the most appropriate way to address the overspend.</p>

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Locality Teams (Localities)	13.881	13.944	0.063	0.058	<p><u>Older People Services</u></p> <ul style="list-style-type: none"> > Locality Teams are together expected to underspend (£0.151m) mostly due to vacant posts. > Purchased domiciliary costs are projected to overspend (£0.034) due to additional service user costs. > Purchased residential costs are projected to overspend (£0.113) due to additional service user costs. > Early Onset Dementia is projected to overspend (£0.078m) due to purchased domiciliary care costs. > The balance (-£0.011m) is made up of a number of smaller variances. 	<p>Keep under review.</p> <p>Most of the PDSI elements previously included as part of the locality team budgets are now shown within the Disability Services Heading with only the Occupational Therapy service remaining as part of the locality teams.</p>
Resource and Regulated Services (Disability Services)	15.243	15.139	(0.104)	(0.099)	<p>Learning Disabilities - As previously noted this service includes a budget to help offset the expected impact of a review of joint funded packages between FCC and Health. This accounts for a saving of £0.140m within the net underspend projection, and remains unchanged from month 3. There are some other compensating variances across this large service which reflect the changes in client demand.</p>	<p>The underspend in relation to the negotiations with Health on jointly funded packages is based on current assumptions. These will be kept under review and adjusted if proven necessary.</p>

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Transition and Disability Services (Disability Services)	0.658	0.738	0.080	0.064	This is mostly due to overspends against staff pay costs (£0.017m), third party payments (£0.028m), transport (£0.007m, and a shortfall of grant income of £0.028m. (Supporting People)	Keep under review.
Disability Services (Disability Services)	1.941	2.011	0.070	0.070	The overspend is due to additional transition service user costs.	Keep under review.

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Administrative Support (Disability Services)	0.407	0.460	0.053	0.053	This is mostly due to an overspend against staff pay costs (£0.044m).	Keep under review.
Residential and Domiciliary Service (Mental Health & Substance Misuse Service)	0.703	0.583	(0.120)	(0.197)	This underspend is based on current care packages. An additional £0.0259m budget has been added to this area in 2013 to reflect the expectation of the transfer from Health of an individual with a high cost transition package, there has been a delay in transferring this client into the service. The current underspend would therefore be higher but reflects the cost of current care packages including some other new clients.	Keep under review.
Professional Support (Mental Health & Substance Misuse Service)	0.828	0.744	(0.084)	(0.080)	This is mostly (£0.050m) due to a one-off pay cost reduction following an agreed absence with no pay.	One-off.

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Forensic Budget (Mental Health & Substance Misuse Service)	0.305	0.169	(0.136)	(0.147)	Reflects current care packages for 2013/14.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts. The possibility of re-aligning budget between the two services has been considered and dismissed for now as there are early indications of additional Mental Health clients although at this stage potential costs or start dates are unknown.
Forensic Budget (Learning Disability)	0.482	0.427	(0.055)	(0.054)	Reflects current care packages for 2013/14.	
Other Services for Adults variances (aggregate)	4.116	4.067	(0.049)	(0.049)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	44.328	43.718	(0.610)	(0.630)		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Development & Resources						
Business Systems (Development & Resources)	1.144	1.102	(0.042)	(0.052)	The underspend within this area is mostly due to vacant posts.	One off.
Vacancy Control	(0.100)	0.000	0.100	0.100		Realignment of vacant posts
Other Development & Resources variances (aggregate)	0.633	0.524	(0.109)	(0.105)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	1.677	1.626	(0.051)	(0.057)		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Services for Children						
Family Placement (Children's Services)	1.977	2.331	0.354	0.333	The overspend is mainly as a result of an increase in the number of foster care placements within the service. It is also due to the increasing number of court orders for Residence and Special Guardianship orders which invariably attract an ongoing allowance for the carers.	A review of the Family Placement Team has been undertaken the outcome of which is being considered and will inform future planning and possible efficiencies.
Youth Offending Team (Children's Services)	0.308	0.256	(0.052)	(0.051)	The underspend within this area is mostly due to vacant posts.	One-off.
Out of County Pooled Budget (Children's Services)	3.178	3.427	0.249	0.248	Costs reflect existing placements up until March 2014. The increase in overspend (£0.039m) is due to additional placements (£0.080m) offset by a change in care packages (£0.020m) and a placement ending (£0.021m).	The focus of high cost placements is now a North Wales project and will continued to be reviewed.
Other Services for Children variances (aggregate)	6.709	6.727	0.018	0.016	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	12.172	12.741	0.569	0.546		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Housing Services						
Homelessness Accommodation (Housing Services)	0.360	0.154	(0.206)	(0.213)	Variance is due to improvements in the service where methods have been put in place to reduce the cost of temporary accommodation. Quay House project has been delayed until 2014/15.	Keep under review. Variance is due to improvements in the service where methods have been put in place to reduce the cost of temporary accommodation.
Accommodation Support Team (Housing Services)	1.213	1.161	(0.052)	(0.055)	Service undergoing restructure which is not yet in place.	Restructure to be implemented.
Other variances (aggregate)	0.262	0.224	(0.038)	(0.025)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	1.835	1.539	(0.296)	(0.293)		
Total :	60.012	59.624	(0.388)	(0.434)		

ENVIRONMENT

APPENDIX 3

Budget Monitoring 2013/14 (Month 7)

Service		Revised Budget	Projected Outturn	Variance	Variance Period 6	Cause of Variance	Action Required
		(£m)	(£m)	(£m)	(£m)		
Assets & Transportation	Industrial Units	6.082	6.147	0.065	0.003		
		(1.256)	(1.155)	0.101	0.100	Estimated net income shortfalls across the Industrial Estate portfolio which have increased at Period 6 by a further £5k.	Keep Unit rental income closely monitored throughout 2013/14.
	Property Holdings	0.083	0.051	(0.032)	(0.036)	NNDR costs lower than anticipated	Review of site budgets necessary in line with asset management programme
	Property Asset & Development	0.528	0.428	(0.100)	(0.114)	Net Vacancy Savings	
Highways Development Control & Regulatory Services		0.813	0.921	0.108	0.068	Lower than anticipated levels of income for FPNs (based on improving standards of repair by utility companies) & road closures. At Period 7 a commitment of £60k is included for the potential excess payment to be made to the Council's Insurers in relation to a claim.	
	Aggregate of other Variances	5.914	5.902	(0.012)	(0.015)		
	Planning	1.717	1.678	(0.039)	(0.018)		
Public Protection	Planning Control	0.363	0.344	(0.019)	(0.005)	Favourable move in planning fee income which is now estimated to be £15k in excess of income target	Further potential for increased planning fee income which will be closely monitored
	Aggregate of other Variances	1.354	1.333	(0.021)	(0.014)		
	Community Protection	3.493	3.437	(0.056)	(0.008)		
Regeneration	Community Protection	1.243	1.193	(0.050)	(0.025)	Period 7 includes a Court Costs award of £22k following the successful prosecution of Talacre Park Holiday Park by the Health & Safety Enforcement Team	
	Aggregate of other Variances	2.250	2.244	(0.006)	0.017		
		0.704	0.715	0.011	0.006		

Service		Revised Budget	Projected Outturn	Variance	Variance Period 6	Cause of Variance	Action Required
		(£m)	(£m)	(£m)	(£m)		
Streetscene		19,210	19,543	0,333	0,336		
	Waste Disposal & Waste Collection	9,266	9,600	0,334	0,326	Plastic Recycling prices reduced by £100 per tonne between July and September resulting in an estimated income reduction of £50k. Staff backfilling costs as a result of the on-going investigation within waste. The Sustainable Waste Management Grant (SWMG) has been reduced in-year by up to 5% resulting in a funding shortfall of at least £150k	Consider potential impact on MTFP going forward
	Aggregate of other Variances	9,944	9,943	(0,001)	0,010		
	Management Support & Performance	1,095	1,035	(0,060)	(0,066)	Net Vacancy Savings ahead of service review implementation and reduced commitments on supplies and services budgets.	
	Management Support & Performance	1,095	1,035	(0,060)	(0,066)		
	Total :	32,301	32,555	0,254	0,253		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Culture & Leisure	6.386	6.770	0.384	0.387	School Library Service (£0.100m saving) Following an agreement at DMT, to mitigate the Directorate overspend and to contribute towards the value for money programme, a number of measures will be taken to reduce expenditure in the School Library Service.	Service Manager to place a hold on £0.100m of the Flintshire subsidy.
					Libraries, Culture & Heritage (£0.004m saving) Minor variances	
					Leisure Services (£0.488m pressure) There are a number of pieces of work being completed to explore solutions to the remaining deficit. £0.023m relates to the final costs for Swim Flintshire. This programme ceased in August. £0.034m relates to employee costs. £0.301m relates to pressures on income across centres. £0.065m relates to pressures on premises budgets, £0.045m to security costs, £0.007m to credit/debit card fees and £0.013m to other minor variances.	As part of the Leisure Action Plan a number of solutions are being explored and implemented including cessation of Swim Flintshire, Leisure Service Review, Leisure Contact Centre and Asset Review.
Inclusion Services & Special Schools	13.244	13.233	(0.011)	(0.029)	Inclusion Services & Special Schools (£0.011m saving) Minor Variances	
Primary School Services	43.382	43.337	(0.045)	(0.045)	Primary School Services (£0.045m saving) Minor Variances	Service Manager to review and reduce planned expenditure by £0.025m.

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Secondary School Services	37.467	37.469	0.002	0.000	Secondary School Services (£0.002m saving)	
Development & Resources	12.378	12.199	(0.179)	(0.216)	Children, Youth & Community (£0.006m saving) Minor variances Schools ICT (£0.150m saving) In an effort to reduce the Directorate overspend and to contribute towards the value for money programme, DMT have made the decision to place a hold on all uncommitted expenditure in Schools ICT. Transport (£0.013m pressure) Minor Variances	Service Manager to place a hold on £0.150m of the budget within Schools ICT.
					Service Units (£0.004m pressure) Pressures of £0.064m on Pupil Support (Free School Meals) and £0.028m on Regional Capita One have been offset by estimated savings on Mobile Classrooms (£0.055m), Insurance (£0.044m) and other minor variances of £0.011m. Facilities Services (£0.042m saving) Minor Variances	We are awaiting information from the Schools relating to Music remissions which is likely to affect the estimated costs.
Total :	112.857	113.008	0.151	0.097	Minor Pressures £0.002m	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Chief Executive	2.334	2.279	(0.055)	(0.051)	£0.018m Corporate voluntary sector contribution to Dangerpoint (£0.058m) Vacancy savings (£0.015m) minor variances	
Finance	14.287	13.687	(0.600)	(0.517)	£0.119m net Vacancy savings following realignment of budget (£0.894m) net surplus on the Council Tax Collection Fund after meeting the £0.305m costs allocated in 2013/14 budget (£0.115m allocated to Software will remain unspent) £0.413m CTRS shortfall in funding compared to estimated in year cost	Demand led service but subject to ongoing monitoring. Contributing to national discussion on CTRS funding for 2014/15.
Legal & Democratic Services	3.156	3.110	(0.046)	(0.035)	£0.021m net Vacancy savings including the use of Agency/Locums and recharges (£0.015m) Members Services underspend (£0.010m) minor variances	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Human Resources & Organisational Development	2.517	2.485	(0.032)	(0.030)	(£0.030m) reduced DBS Check expenditure (£0.032m) Vacancy savings £0.027m loss of income from external organisations £0.003m minor variances	
ICT & Customer Services	5.045	5.055	0.010	(0.013)	(£0.026m) Vacancy savings (£0.027m) additional Registrars Income £0.060m postage costs £0.003m minor variances	Postage contract under review.
Total :	27.339	26.616	(0.723)	(0.646)		

CENTRAL AND CORPORATE FINANCE

APPENDIX 6

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Central Loans & Investment Account	15.283	15.041	(0.242)	(0.242)	Unsupported (Prudential Borrowing) - Funding for Local Government Borrowing Initiative (LGBI) transferred into settlement from 2013/14 (previously specific grant) -£0.415m which isn't needed to finance any new borrowing during 2013/14. The total of -£0.415m includes the £0.385m which was transferred into the settlement plus a residual £0.030m which wasn't utilised from the 2012/13 specific grant allocation of £0.192m.	
Coroners	0.193	0.248	0.055	0.055	Reduction in net external interest payable (-£0.047m), Reduction in interest receivable on temporary investments (£0.127m), increased cost of Minimum Revenue Provision (£0.088m) increased internal interest (-£0.015m), reduction in debt management costs (-£0.010m).	
					Due to a change in the lead authority for Coroners service provision (effective from May 2013), it has been brought to our attention that Wrexham CBC are continuing to process a significant number of invoices pertaining to financial year 2012/13 (currently value circa £0.110m) for which the Flintshire share is 50%, resulting in a current year budget pressure.	

CENTRAL AND CORPORATE FINANCE

APPENDIX 6

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Centrally Held Provisions	4.531	3.759	(0.772)	(0.815)	Net budget adjustments of £0.680m as approved in the Month 3 report (Community Services £1.185m, Leisure Management (-£0.505m) Surplus on recovery of FCC share of pension fund deficit - final year of three year strategy (-£0.128m), under recovery of corporate windfall income £0.046m. (other minor variances (-£0.010m).	
Central Service Recharges	(1.931)	(1.620)	0.311	0.311	Shortfall of £0.311m of internal income recovered from trading accounts and the HRA.	
Former Euticals Ltd - Sandycroft site	0.000	0.400	0.400	0.400	Potential costs for six months at £0.060m per month plus some specific one-off costs relating to site related costs in view of the public protection risk.	
Other variances - aggregate	9.167	9.176	0.010	0.009		
Total :	27.243	27.004	(0.238)	(0.282)		

APPENDIX 7

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2013 (Inclusive of total increase of £0.270m agreed as part of the 2013/14 budget)	9.540	
Less - Base Level (Inclusive of total increase of £0.270m agreed as part of the 2013/14 budget)	<u>(5.834)</u>	
Total Reserves above base level		3.706
Less - Amount approved by Council on 1 st March for funding of one-off costs in the 2013/14 budget proposals		(0.297)
Less - Amount approved by Cabinet on 16 th July for reinstatement of funding within the Winter Maintenance reserve following utilisation of funding during 2012/13 (late March severe weather event)		(0.250)
Amount available for delegation to Cabinet		<u>3.159</u>
Add projected underspend as at 31 st March 2014		0.944
Less - Estimate of severe weather recovery costs		(0.518)
Projected Level of Total Contingency Reserve as at 31st March 2014		3.585

HRA Major Variance Report - Period 7

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
HRA Subsidy	6,167	6,356	189	121	Capital Financing charges amended after budget rounds completed. Further amendments to Capital figures for inclusion in 2nd HRAS return. Under payment on 2012/13 of £31k calculated on Advance Final return.	Review timings of figures with Capital Financing team.
Rents	(26,946)	(27,169)	(223)	(230)	Bad Debt provision reviewed based on Q1 impact of "bedroom tax", resulting in a saving of £258k	Monitor impact of "Bedroom Tax" and review expected costs at H1
Repairs and Maintenance	8,393	8,670	277	276	£229k net under spend variance on salaries due to restructure not being in place and recruitment freeze in place. £403k over spend on materials and £68k overspend on equipment due to increase in the number of high cost jobs. Travis Perkins is to review pricing. Carry forward request for £70k due to hardware costs not materialising in 2013/14 but will be purchased in 2014/15.	Restructure to be implemented. Housing Asset Team is working closely with Travis Perkins to try and mitigate some of the overspend in H2.
Finance & Support	2,656	2,443	(213)	(203)	Support Recharges reflected at 2012/13 actuals, saving £106k. Information on 2013/14 has been requested. Pension Fund Strain costs £80k lower than anticipated creating saving. Carry forward request for £85k due to software costs not materialising in 2013/14 but will be purchased in 2014/15.	
Housing Estates	1,852	1,722	(130)	(43)	Procurement reimbursement for screening received in amount of £58k. Void clearance recharges generating a further £13.5k income. Water commission generated a further £34k of income due to early bird discount scheme. Cancellation of cleaning contract saving £5k on maisonette blocks.	
Other variances (aggregate)	8,375	8,358	(17)	17		
Total :	497	380	(117)	(62)		

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Fees & Charges (APPENDIX 7a)						
<i>Community Services</i>						
Residential Charging - Increased Income From Demand	0.100		✓			It will not be known for sure until the end of the financial year if this efficiency has been met.
Mental Health Service Users	0.018	✓				
TOTAL	0.118					
Service Change (APPENDIX 7b)						
<i>Community Services</i>						
Reablement in the level of extra care	0.100	✓				
Preserved Rights - reduced activity levels	0.053	✓				
External Funding for Existing Post - Children's Services	0.043	✓				
Family Placement Team - revision of existing practices	0.040	✓				
Early Retirement - Non replacement of staff - CSA	0.015	✓				
General Office Administration Review	0.021	✓				
Housing Efficiency Savings	0.028	✓				
Homelessness - Timing of presentations	0.106	✓				

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Youth Justice - Appropriate adult service	0.010	✓				
Legal Fees - Use of solicitors / barristers	0.010		✓			Due to the unpredictable nature of Legal Fees it will not be known if this efficiency has been achieved until later in the financial year.
Children's Services - Transport costs efficiency	0.015	✓				
Children's Services - FAST team budget reduction	0.010		✓			The FAST team is currently showing an overspend of £0.031.
Preventative foster care service - day care	0.005	✓				
TOTAL	0.456					
Procurement (APPENDIX 7c)						
Community Services						
PARIS - post implementation expenditure review	0.030	✓				
Housing Services - Supplies and Services	0.003	✓				
Social Care - Supplies and Services	0.075	✓				
Procurement Hub - regional procurement of high cost low volume placements	0.020	✓				
Children's Services - out of county placements - Improved procurement practice	0.533	✓				As at month 3 this budget was showing an underspend of £(0.344). However due to change in service user circumstances this budget is now showing an overspend of £0.248

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Transport Review - revised contracts	0.025	✓			
TOTAL	0.686				
Organisational Design (APPENDIX 7d)					
Community Services					
Review of Supported Living Service	0.350			✓	The efficiency has been partly achieved in 2013/14 (£0.086m) and is expected to be fully achieved in 2014/15. It should be noted that the non-achievement of this efficiency is being offset with underspends elsewhere within the Directorate.
Service Review of Warden Service	0.018	✓			
Children's Services - Removal of one team manager post	0.040	✓			
Development and Resources - Rationalisation of Management Team	0.050	✓			
TOTAL	0.458				

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Fees & Charges (APPENDIX 7a)					
<i>Environment</i>					
Agricultural Estate rentals	0.008		✓		Agricultural Estates currently reporting a surplus income position.
Public Protection - increase to market rates	0.025		✓		Fees for both Licensing and Bereavement Services were increased from 1st June 2013
Markets Service - increased lettable space	0.019		✓		Markets currently reporting a surplus income position.
Traffic Regulation order Notices	0.013		✓		Budget Reduction met from within Highways Policy Budget
Streetscene - leachate processing	0.075		✓		It is anticipated that the new income target will be met in 2013/14
TOTAL	0.140				
Service Change (APPENDIX 7b)					
<i>Environment</i>					
Street Lighting - non-residential areas post midnight turn-off	0.050		✓		The new Street Lighting policy has been adopted and this efficiency will be achieved in full
Highways Asset Management Plan (HAMP) -rephasing of full implementation	0.225		✓		Previous approved pressure that was not required in 2013/14 and 2014/15 due to Local Government Borrowing Initiative (LGBI)

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Public Conveniences - revisit of strategy	0.050			✓		Tower Gardens, Holywell didn't close until 30th April 2013 and Cilcain and Caerwys have been further delayed with ongoing consultation necessary and under achievement on the efficiency by £21k is likely.
Streetscene - implementation of Part III agreement	0.300				✓	The achievement of this efficiency is dependant on the implementation of Single Status so is anticipated to be achieved in 2014/15. The 2013/14 shortfall is being met from the Single Status reserve.
Waste Services - vehicle savings from full roll out of Saturday collection	0.140				✓	The achievement of this efficiency is dependant on the implementation of Single Status so is anticipated to be achieved in 2014/15. The 2013/14 shortfall is being met from the Single Status reserve.
Business Development team - agile working	0.004		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
Staff travel - reduced mileage payments	0.003		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
Directorate Support & Performance - Supplies and Stationery - Streamline current processes	0.008		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
TOTAL	0.780					
Procurement (APPENDIX 7c)						
<i>Environment</i>						
Waste Services - Tender Transport arrangements for waste disposal	0.050		✓			New Transport arrangements have been awarded as part of a tender process and are now in place.
Transportation Services - Review of subsidised Bus Service Contracts and re-tender	0.036		✓			Efficiency absorbed within service budget

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Reduction in use of consultants	0.013		✓			Efficiency absorbed within service budget
Reduction in influencable spend	0.025		✓			Efficiency absorbed within service budget
Streamline current processes within Directorate Support	0.020		✓			Efficiency absorbed within service budget
TOTAL	0.144					
Organisational Design (APPENDIX 7d)						
<i>Environment</i>						
Review Management Recharge to the Communities First Programme	0.020		✓			It is anticipated that this will be achieved as part of the Communities First Grant Claim for 2013/14
TOTAL	0.020					
Other Efficiencies (APPENDIX 7e)						
<i>Environment</i>						
Agricultural Estates - balance not required	0.025	✓				Specific Directorate Balance in the Environment Balance Sheet
Licensing / Health & Safety - balance not required	0.025		✓			Specific Directorate Balance in the Environment Balance Sheet
TOTAL	0.050					

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Fees & Charges (APPENDIX 7a)					
<i>Lifelong Learning</i>					
Library Service - Fines	0.001		✓		
Library - Hire charges increase	0.001		✓		
Leisure Services - increased charges	0.175			✓	Tariffs were increased on the 1st January as agreed but as income targets are not expected to be met, the efficiency is also not likely to be fully achieved. Estimated amount achievable £0.164m.
Review of post 16 distance limit	0.030			✓	The amendment to the proposal to continue to provide transport to Colleg Cambria means that only £0.010m of the efficiency can be achieved. Work is ongoing to confirm this. However, we do not anticipate a pressure on the Transport budget at this time.
TOTAL	0.207				
Service Change (APPENDIX 7b)					
<i>Lifelong Learning</i>					
Operational efficiencies	0.025		✓		
Youth Service - reduction of senior area workers	0.032		✓		The budget for area workers had previously been reduced. This efficiency created a budget flaw which has been addressed as part of the Youth Strategy by retaining part of the £0.050m below on a recurring basis. We do not anticipate a pressure on Youth S

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Youth Service - term time only contracts	0.026			✓		This change is being introduced as part of the Youth Strategy and has not yet been implemented though negotiations have started. At this stage it is anticipated that a saving of £0.007m will be made in this financial year.
Youth Service - Service reconfiguration	0.012		✓			
Youth Service - Building costs savings	0.011		✓			
Youth Service - Building rationalisation	0.005		✓			
Youth Service - Holding back £50k (CC 1/3/13)	(0.050)	✓				This additional contribution is expected to be fully utilised.
Facilities - Management / Central Office - structure review	0.015		✓			
Facilities - County Hall revised opening hours - reduced energy / overtime costs	0.025				✓	Although we do not expect a pressure on the Facilities budget this year, the decision to revise the County Hall opening hours has not yet been made.
LL ICT - Interim Service review - post reduction	0.025				✓	The Schools ICT Service Review has now been combined with the Corporate ICT Review. We do not anticipate a pressure on the schools ICT budget at this time.
Leisure Services - removal of swimming subsidy	0.023		✓			
Directorate Management Team Restructure	0.043	✓				
TOTAL	0.192					

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Procurement (APPENDIX 7c)					
<i>Lifelong Learning</i>					
Reduction of Postage within the Library Service	0.001		✓		
Out of County - Improved procurement through framework agreements and monitoring of placements.	0.385		✓		
School Transport Service - Operational efficiencies	0.080		✓		
TOTAL	0.466				

Organisational Design (APPENDIX 7d)

Lifelong Learning

Libraries - Flexible retirement	0.015	✓			
Libraries - Library Service Review	0.037	✓			
TOTAL	0.052				

Other Efficiencies (APPENDIX 7e)

Demographic Change in Schools (pupil numbers)	0.132	✓			
TOTAL	0.132				

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Supplies & Services	0.012		✓		
TOTAL	0.245				
Organisational Design (APPENDIX 7d)					
<i>Chief Executive - Corporate Services</i>					
Reduction in mileage travelled - Emergency Planning	0.001		✓		
TOTAL	0.001				

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Reduce influencable spend by 3%	0.004		✓			
Reduced ICT Expenditure	0.003		✓			
Rationalisation of third party software costs	0.013		✓			
Avoidance of inflationary rises - software maintenance costs	0.020		✓			
Reduced licence costs - via renegotiation	0.018		✓			
Supplies and Services	0.061		✓			
Training budget reduction - build around training solutions	0.001		✓			
Alterations & Improvements - Datacentres	0.004		✓			
Other Consumables - reduction in expenditure	0.001		✓			
Hardware Maintenance - new technology with warranty	0.015		✓			
Listing Paper - More use of electronic means	0.002		✓			
Enterprise Servers - hardware	0.003		✓			
Services work and Consultancy	0.004		✓			
Supplies & Services	0.009		✓			
FINANCE - Corporate Services						

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Procurement (APPENDIX 7c)					
<i>Chief Executive - Corporate Services</i>					
Employee / Residents Consultations - reduction in number	0.003		✓		
Supplies and Services	0.010		✓		
Joint Working - costs reduction	0.002		✓		
Alterations / Improvements reductions - future agile working	0.002		✓		
Employee Safety Measures - reduced demand on budget	0.010		✓		
Conferences/Seminars/Lectures - reduced attendance	0.001		✓		
ICT & CUSTOMER SERVICES - Corporate Services					
Training Budget - Procurement via new solutions	0.001		✓		
Reduced maintenance costs due to new security equipment	0.025		✓		
Networking Hardware - reduced procurement	0.002		✓		
ICT Cabling - reduction enabled by IPT solution	0.002		✓		
Leasing - budget adjustment	0.006		✓		
Software Licensing - Microsoft licences procured through other agreements	0.010		✓		
Hardware Maintenance - letting of MFD contracts	0.001		✓		

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Fees & Charges (APPENDIX 7a)					
<i>FINANCE - Corporate Services</i>					
Revenues - increased number of Council Tax fines	0.027		✓		
<i>ICT & CUSTOMER SERVICES - Corporate Services</i>					
Registrars - increased fees	0.019		✓		
Network Services - income from hosting PSBA equipment	0.004	✓			
<i>LEGAL & DEMOCRATIC - Corporate Services</i>					
External Fees - conveyancing / S106 agreements	0.015		✓		
TOTAL	0.065				
Service Change (APPENDIX 7b)					
<i>Chief Executive - Corporate Services</i>					
Corporate Comms - reduced workforce bulletins	0.003		✓		
<i>HR & OD - Corporate Services</i>					
CRB checks - review of options	0.035		✓		
<i>LEGAL & DEMOCRATIC - Corporate Services</i>					
Democratic Services - reduced paper usage	0.010		✓		
Members Allowances (Basic Allowance) - no inflationary increase	0.010		✓		
Members Allowances - Special Responsibility Allowances - reduction of number allocated	0.070		✓		
Members Allowances - NI contributions reduction linked to reduced number of Special Responsibility allowances	0.010		✓		
TOTAL	0.138				

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Service Change (APPENDIX 7b)						
<i>Central & Corporate Finance</i>						
Clwyd Theatr Cymru - agreed reduction to contribution	0.015	✓				
TOTAL	0.015					
Procurement (APPENDIX 7c)						
<i>Central & Corporate Finance</i>						
Flintshire Futures - E-procurement and improved processes	0.102		✓			
Flintshire Futures - Internal Fleet Review	0.160	✓				
TOTAL	0.262					
Other Efficiencies (APPENDIX 7e)						
<i>Central & Corporate Finance</i>						
Reduced contingencies - one-off investment costs	0.240	✓				
Reduced contingencies - NDR	0.077	✓				
Reduction in Fire Levy due to formula changes	0.027	✓				
Flintshire Futures Assets Workstream - Facilities Management	0.060		✓			

Month 7

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
Flintshire Futures - Customer Workstream Contact Centre	0.100		✓		<i>Detailed work being undertaken to assess the timing of efficiency</i>
Flintshire Futures - Customer Workstream face to face customer contact	0.100		✓		<i>Detailed work being undertaken to assess the timing of efficiency</i>
Flintshire Futures - Customer Workstream Channel Shift	0.100		✓		<i>Detailed work being undertaken to assess the timing of efficiency</i>
TOTAL	0.704				